

Nevada

Court Improvement Program

Basic, Data Collection and Analysis,
and Training Grants Application

FFY 2013-2016



Supreme Court of Nevada
Administrative Office of the Courts
August 2012

Table of Contents

CIP Strategic Plan Outcomes FFY2013-2016

Outcome #1: Legal resources and related information that support effective judicial decision-making made available to Nevada judiciary and system stakeholders – **Page 1**

Outcome #2: Methods implemented to provide more timely notice to parties to improve timeliness and effectiveness of successfully implemented hearings – **Page 5**

Outcome #3: Collaboration fostered among the courts and executive branch agencies to ensure improved outcomes for children in the child welfare system – **Page 11**

Outcome #4: Consultation, technical assistance, and equipment are provided to district courts to improve their dependency court communication and resolve geographical challenges to allow remote communication among District Court Judges and whoever is unable to attend hearings in person, especially caseworkers – **Page 15**

Outcome #5: Training and consistent procedures to facilitate ICPC processes offered to the judiciary – **Page 17**

Outcome #6: Dependency court orders standardized – **Page 20**

Outcome #7: Collaboration with stakeholders and partners to develop, support, or organize training programs or materials on specific practices, policy, subject matter, research, best practices, judicial leadership, and issues identified in surveys and CIC action plans on any or all of these or related topics – **Page 25**

Outcome #8: Administration of justice in child welfare cases improved through such pilot projects as dependency mediation, court case coordinators, and/or other similar projects is improved – **Page 29**

Outcome #9: Implementation of Community Improvement Council action plans supported as a means to continuously improve timeliness to permanency, TPR, and adoption among the 10 judicial districts – **Page 36**

Outcome #10: Model Court best practices and improvements supported – **Page 39**

Outcome #11: Local stakeholder involvement in Community Improvement Councils encouraged and supported to implement best practices as part of their action plans – **Page 41**

Outcome #12: Advocated for and reformed state laws, policies, and procedures for dependency court proceedings – **Page 44**

Outcome #13: Collaboration among the judiciary, executive, legislative branches, and the Native American Tribal Communities promoted – **Page 47**

Outcome #14: Strategy created to establish CIP as a source of expertise on child dependency and to inform Federal and State legislators and the public about the good work of Court Improvement – **Page 50**

Outcome #15: Local CASA and Guardian ad litem programs strengthened – **Page 53**

Outcome #16: Improved the quality of legal representation and increased the training and oversight of attorneys involved in dependency cases by developing and promoting child protection curriculum for these attorneys – **Page 56**

Outcome #17: Established, improved, and/or expanded pro bono programs to teach attorneys to represent parents and children in dependency court actions, and/or adoptive parents to negotiate open adoption and/or other adoption agreements – **Page 59**

Outcome #18: Improved access to court/child welfare related data through data exchanges and the use of outcome measures among the dependency courts to improve timeliness to permanency for children promoted – **Page 62**

Outcome #19: Strengthen the implementation of court improvement effectiveness via concrete outcome and impact measures (PICO) and require that CIP funded projects be evidence-based, data-driven, and outcome focused best practices using court timeliness measures to determine impact – **Page 66**

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To identify and promote best practices to improve outcomes affecting safety, permanency, and well- being in dependency cases

Outcome #1: Legal resources and related information that support effective judicial decision-making made available to Nevada judiciary and system stakeholders

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, Items 32, 33- provide ongoing staff training that addresses the skills and knowledge base needed to carry out their duties with regard to the services included in the CFSP especially the Child Safety Model), surveys of the judiciary and other key stakeholders to provide opportunities to learn about the best practices in the courtroom, to how to provide quality legal representation, and to how to enhance the well-being of foster youth

Measurable Objective: Judiciary, child welfare stakeholders, and partners responsible for dependency cases receive increased resource materials, attend relevant educational opportunities, and file a Certificate 7 reports demonstrating attendance and report in person to the CIP Select Committee on programs, resources, and/or processes learned that could improve Nevada’s child welfare system.

Strategic Category: Increase judicial, attorney, and other stakeholders’ knowledge and expertise. Improve quality of court hearings and legal representation

Capacity Building Court Function Improvement Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, “ongoing”.</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Underwrite new District Court/	Training Grant	CIP Staff CIP Select	June 2013 Judge Porter	As a result of participation in CANI,	New Dependency Court Judges gain	CIP Select Committee’s	Each participant will report to the CIP

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Dependency Court Judges participation in NCJFCJ Child Abuse and Neglect Institute		Committee Judiciary	attended and reported to CIP Select Committee in July 2012 on this outstanding educational opportunity	new judges return to judicial district prepared to implement best practices in dependency court Judicial decision making enhanced	an increased understanding of the complexities of child welfare	Certificate 7 report from judicial participants	Select Committee on the Institute and identify projects/resources that would improve Nevada's child welfare system
Fund other training opportunities for the judiciary and child welfare system stakeholders such as Model Courts All-Sites Conference, NCJFCJ's National Conference on Juvenile and Family Law, ABA National Conference on Children and the Law, the NACC National Child Welfare, Juvenile, Nevada Family Law Jurisdiction Conference, or other such conferences supportive of court improvement best practices that could be transplanted to Nevada	Training Grant	CIP Staff CIP Select Committee Child Welfare Agencies System Stakeholders	On-going Judge Schumacher & K Malzahn-Bass to "Child Welfare, Ed, and Courts" Judge Sullivan to NV Ed Summit K. Sabo to 35 th Nat'l Child Welfare, Juv, and Family Law Conf.	Participation of child welfare and dependency court stakeholders in at least 3 national conferences and sharing of best practices with those who were not able to attend. Selection will be based upon timing of application.	Increased interest among child welfare stakeholders in implementing multi-disciplinary best practices across the child welfare system	CIP Select Committee's Certificate 7 report from training participants	Each participant will report to the CIP Select Committee on the conference and identify projects/resources that would improve Nevada's child welfare system
Fund up to 6 attendees at the Annual Federal CIP	Training Grant Basic Grant	CIP Coordinator CIP Select Committee	Judge Schumacher K. Schiller,	Participation in Annual CIP Meeting to enhance the	Up to 6 stakeholders will attend the Annual	CIP Select Committee's Certificate 7 report	Participants will report to the CIP Select Committee

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Meeting		Members or their reps	L. Ruiz-Lee, J. Marano, K. Malzahn-Bass June 26-29, 2012	understanding of the CIP direction and expectations from the federal perspectives. If opportunity presents itself, learn what other states' are doing in terms of best practices.	CIP Meeting	from training participants	on the Annual CIP Meeting and identify projects/resources that could improve Nevada's child welfare system
Fund a team from Nevada to attend the Judicial Leadership Summit on the Protection of Children sponsored by the National Center for State Courts	Training Grant	CIP Representatives	FFY 2013	Nevada's participation in Judicial Leadership Summit on the Protection of Children State Action Plan Revisions, training, or other materials from Summit	Nevada's team will return with revised action plan containing pertinent best practices for implementation	CIP Select Committee's Certificate 7 report from training participants	Judicial Leadership Team will report to the CIP Select Committee on the Summit and identify projects/resources that could improve Nevada's child welfare system
Send up to two foster youth to a national conference sponsored by the Children's Bureau to learn more about the CIP process, gaps in services, well-being of foster children, and improving outcomes for youth	Training Grant	CIP Staff CIP Select Committee Child Welfare Agencies	FFY 2013 D. Jackson unable to attend as planned	Participation in National Youth Conference to learn about best practices to fully engage youth in the court process. Selection based upon timing of receipt of application	Up to 2 youth will bring suggestions to the statewide and local youth advisory boards on how to improve youth participation in court, and the well-being and outcomes for foster children	CIP Select Committee's Certificate 7 report from training participants	Each participant will report to the CIP Select Committee on the conference and identify projects/resources that would improve Nevada's child welfare system
In partnership with DCFS, request technical assistance from National Resource Center on Legal and Judicial Issues to conduct a judicial training on the <i>Child Safety</i>	Training Grant	CIP Staff CIP Select Committee Child Welfare Agencies Judiciary National Resource Center on Legal and	FFY 2013 Completed Exploratory to take place in Reno 9/25-26/12, in LV 9/27-28/12	CIP Planning Subcommittee established Apply for TA Send save the date to judges	35 judges and masters who handle child welfare cases trained on the Child Safety Model	Training participant and program evaluation	Summary of evaluations received from participants will be reviewed by the CIP Staff and Select Committee, as well as DCFS Staff

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Model: A Guide for Judges and Attorneys</i> as part of the larger effort to implement the safety guide into court practice throughout the state		Judicial Issues		ID training location Conduct training			

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Applications to attend conferences or trainings supportive of court improvement best practices have not yet been received. The CIP Select Committee’s Foster Youth representative has been approached about attending the National Youth Conference to enhance his ability to fully participate on the Committee.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To identify and promote best practices to improve outcomes affecting safety, permanency, and well- being in dependency cases

Outcome #2: Methods implemented to provide more timely notice to parties to improve timeliness and effectiveness of successfully implemented hearings

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, item 29 which concerns notifying foster parents, pre-adoptive parents, and relative caregivers of foster children that they have a right to be heard at any review or hearing with respect to the child)

Measurable Objective: Court event notification taking place in an urban judicial district and court minute format standardized for dependency cases in the 8th Judicial District by the end of FFY 2013,

Strategic Category: Implement automated efforts to achieve interoperability with other systems through the use of a national data exchange standard such as the National Information Exchange Model (NIEM). Promote engaging the entire family in the court processes

- √ Capacity Building
- √ Court Function Improvement
- √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Work with the National Center for State Courts (NCSC) to identify elements of the pilot project	Basic and Data Grants	NCSC CIP Coordinator AOC IT Consultant Courts	February 2012 Completed	Documented roadmap/proposal to implement the NIEM court event notification exchange	Contract between Nevada AOC and NCSC executed to provide architectural design,	SACWIS/UNITY Court CMS	CIP Select Committee updated at quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
for the NIEM court event notification exchange		Partner Agencies			project management, documentation of artifacts, and case study for the NIEM court event notification exchange		Judicial District's Data Exchange Executive Committee updated regularly
Present court event notification option to stakeholders in the 2 nd and/or 8 th Judicial Districts	Basic and Data Grants	NCSC CIP Coordinator AOC Consultant Courts Partner Agencies	June 2012 Completed	A judicial district and system partners agree to implement priority data exchange		Judicial District identified for initial court event notification exchange	CIP Select Committee updated at quarterly meetings
Evaluate possible technology architecture to accomplish systematic court event notification	Basic and Data Grants	NCSC CIP Coordinator AOC IT Consultant Courts Partner Agencies	September 2012 Agreement with NCSC signed for the 8th JD, consultant contracted with for the 2nd JD	Appropriate technology architecture identified to allow the data exchange and notification to take place	Technology architecture report on requirements	Bi-weekly NCSC progress report	Judicial District's Data Exchange Executive Committee updated regularly CIP Select Committee updated at quarterly meetings
Determine equipment, programming, and funding needs to implement systematic court event notification	Basic and Data Grants	NCSC CIP Coordinator AOC IT Consultant Courts Partner Agencies	November 2012	Necessary equipment and/or programming identified		Bi-weekly NCSC progress report SACWIS/UNITY Court CMS	Judicial District's Data Exchange Executive Committee updated regularly CIP Select Committee updated at quarterly meetings
Funding source identified to help implement court event notification	Basic Grant Data Grant	CIP Staff AOC IT CIP Select Committee	December 2012	Funding application submitted, if necessary		CIP Select Committee grant recommendation	Judicial District's Data Exchange Executive Committee updated

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
							regularly CIP Select Committee updated at quarterly meetings
<p>Pilot NIEM court event notification exchange implemented in initial judicial district</p> <p>Process improvement will be tracked per CQI process described in the executive summary</p>	Basic and Data Grants	NCSC CIP Coordinator AOC IT Consultant Courts Partner Agencies	End of FFY 2013	<p>Eliminate hard-copy delivery of court event information</p> <p>Reduce multiple, sometimes inconsistent sources of hearing data</p> <p>Decrease staff workload and increase time savings</p> <p>Instantaneous, real-time hearing information update on UNITY's Hearing Screen from Odyssey</p> <p>Accurate hearing information available to CCDFS permanency staff and DAs in UNITY; thereby reducing the number of calls to the Court and the DA</p> <p>Improve data quality for the outcome timeliness measures</p>	Approximately 85% of the hearing information in UNITY is up-to-date	<p>Bi-weekly NCSC progress report</p> <p>SACWIS Court CMS regarding appearances and reports to case parties</p> <p>NCSC's Case Study</p>	<p>Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly</p> <p>CIP Select Committee updated at quarterly meetings</p> <p>Report in CIP Annual Progress Report</p>

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
				Establish an environment of data-sharing			
Develop standardized dependency court minutes format to summarize key information about a dependency court event in a consistent manner in the 8 th JD	Basic Grant Training Grant	NCSC CIP Coordinator Consultant Courts and Partner Agencies as part of a work group	Within four months of project contract execution Contract executed and draft minutes to be reviewed 9/19/12	NCSC reviewed project approach and judicial expectations Data collected on examples of current court minutes and those from other states Relevant statutes and court rules evaluated UNITY court action codes listed	Contract between Nevada AOC and NCSC executed to provide standardized court minute format	Bi-weekly NCSC's progress reports Action plan for testing and evaluating court minutes format	Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report
Court minutes format piloted and tested	Basic Grant Training Grant	NCSC CIP Coordinator Consultant Courts and Partner Agencies as part of a work group	January 2013	NCSC collected feedback about court minutes format NCSC revised court minutes format		Bi-weekly NCSC's progress reports Audit results on quality of court minute format	Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report
Finalized court minutes format implemented in 8 th JD	Basic Grant Training Grant	NCSC 8 th JD IT CIP Coordinator	End of FFY 2013	Court minutes format utilized by 100% of 8 th JD court clerks for	100% of court events documented on new court	Bi-weekly NCSC's progress reports	Judicial District's Data Exchange Executive

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Process improvement will be tracked per CQI process described in the executive summary		Consultant Courts and Partner Agencies as part of a work group		dependency cases Format, timeliness, and quality of 8 th JD court minutes are consistent CCDFS Records staff consistently interprets court minutes into UNITY's "court action" codes	minutes format		Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report
Court minutes exchange technical analysis including: Implement electronic form to capture court minutes per template, Implement data exchange to transmit court minutes to UNITY	Data Grant	8 th JD IT DCFS IMS CIP Coordinator Consultant Courts and Partner Agencies as part of a work group	End of FFY 2013	Implementation of the court minutes within the court case management system will permit near real-time data exchange of minutes with other case parties including UNITY. Exchange with UNITY would automatically convert court minutes into court actions and eliminate the current manual interpretation of the minutes.	100% consistent mapping between actions indicated on court minutes and court actions as documented within UNITY. UNITY court actions are used extensively by CCDFS management for strategic business planning.	Consultant's report	Judicial District's Data Exchange Executive Committee updated regularly and adjustments made accordingly CIP Select Committee updated at quarterly meetings Report in CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* These data exchange priorities were identified in our two data exchange studies funded in FFY 2010 for the 2nd Judicial District and FFY 2011 for the 8th Judicial District. All stakeholders have approved moving forward in the 2nd JD and are about to in the 8th JD. Negotiations have taken place with the NCSC to provide \$40-45,000 in TA funded by the BJA to pilot NIEM court event notification exchange in the 8th JD. They have also purposed to develop standardized court minutes for the 8th JD.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To identify and promote best practices to improve outcomes affecting safety, permanency, and well-being in dependency cases

Outcome #3: Collaboration fostered among the courts and executive branch agencies to ensure improved outcomes for children in the child welfare system

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 22, items 38, 39, and 40), Nevada January 2010 Final CFSR Final Report (pages 81 and 82) which concerns collaborative efforts among DCFS, CIP, our tribal communities, and other stakeholders

Measurable Objective: As a result of the collaborative efforts among the courts and the executive branch agencies, joint actions are taken to implement PIP, IV-E Review, and Court Improvement Council (CIC) action plan strategies, and bring educational stability to the State’s foster children during FFY 2012-2013

Strategic Category: Improve and monitor the timeliness and quality of courts hearings and legal representation. Increase judicial, attorney, and other stakeholders’ knowledge and expertise. Collaboration with tribal communities and CIP participates in statewide collaborative bodies.

√Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, “ongoing”.</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
CIP actively participates in all training and federally	Basic Grant Training Grant	CIP Staff DCFS WCSS	On-going T/TA conference	CIP meets with agency partners upon request to provide input into		CFSR and IV-E Reviews/Reports	CIP Coordinator reports outcomes to CIP Select

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
scheduled update meetings related to CFSR, PIP, and IV-E Review		CCDFS Federal Team	calls Regular meetings with DCFS managers & supervisors	attaining PIP and IV-E court related goals			Committee
CIP fulfills court's portion of the PIP recommendations where appropriate and offers agencies assistance to accomplish other PIP and IV-E report strategies	Basic Grant Training Grant Data Grant	CIP Staff DCFS WCDSS CCDFS Other partners such as the courts Federal Team	On-going Executed contract with NCSC to help develop court order templates	Court related portions of PIP succeed and fully implemented CIP provides updated information about the CICs and their action plan implementation. CIP assists with PIP implementation CIP Staff meets quarterly with DCFS managers and supervisors to share progress and challenges	CIC Action Planned interventions implemented	PIP follow-up reports and other documents reflecting CIP participation in child welfare system improvements	CIP report on CIC progress will be shared with agency partners to be included in federal quarterly reports and will be included in the CIP Annual Progress Report
Align CIP and CFSR, PIP, IV-E Review goals	Basic Grant Training Grant Data Grant	CIP Staff DCFS WCDSS CCDFS Other partners such as the courts Federal Team	On-going	CIP strategic plan is designed and implemented around CFSR, PIP, and IV-E Review goals, action steps, and benchmarks	CIP strategic plan is formulated including input from all key stakeholders in child welfare system	CIP strategic plan	CIP will include results in Annual Progress Report
Inform court personnel , judiciary, and legal representatives about child welfare legislation passed in the 2011 Nevada	Basic Grant Training Grant Data Grant	CIP and AOC Staff DCFS WCDSS CCDFS Other partners such as the	June 2012 Completed by J. McCormick	Link to legislative review provided on CIP Website Synopsis of child welfare related 2011 legislation provided to	All dependency court judiciary are aware of changes in NRS relating to child welfare	Query judiciary concerning their awareness of new NRS	CIP will include results in Annual Progress Report and share with agency partners

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Legislative session per DCFS request		courts		each judicial district, court personnel, and legal representatives			
Collaborate with the Nevada Department of Education, DCFS, WCFSS, and CCDFS to enhance educational stability for foster children as reflected in Fostering Connections to Success and Increasing Adoptions Act of 2008 and the Child Welfare, Education and the Courts Summit (11/11)	Basic Grant Training Grant Data Grant	CIP Staff DCFS WCDSS CCDFS DOE Other partners such as the courts	On-going NV Ed Summit held 2/21/12 NV featured on national webinar 4/9/12 NV Ed Strategic Plan Distributed for full committee review	Organizational meeting of key stakeholders held in February 2012 Core values and subcommittee structure established for ongoing work of committee Factors to address educational stability will be determined at the Education Summit	Increased collaboration among Nevada Department of Education, CIP, DCFS, WCFSS, and CCDFS to achieve educational stability in Nevada's foster child population	Number of meetings held Number in attendance from each agency	CIP will include results in Annual Progress Report and share with agency partners
Collaborate with our Tribal Communities to assist with the implementation of ASFA and Fostering Connections principles Process improvement will be tracked per CQI process described in the executive summary	Basic Grant Training Grant Data Grant	CIP Staff DCFS WCDSS CCDFS DOE Tribal Communities	On-going ITCN Convention 11/16/12 – CIP sponsored keynote by Judge Thorne NV Urban Indians 12/13/12 proposal	CIP is regularly represented at the statewide quarterly ICWA committee meetings, Inter-Tribal Council of Nevada	Improved time to permanency for cases involving Native American Children	CFSR and court outcome measures	CIP will include results in Annual Progress Report and share with agency partners

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Multi-disciplinary team attended the Education, Child Welfare and the Courts Summit in November 2011. This team has been planning the implementation of the State's Action Plan which will begin with Nevada's Education Summit on February 21, 2012.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #4: **Consultation, technical assistance, and equipment are provided to district courts to improve their dependency court communication and resolve geographical challenges to allow remote communication among District Court Judges and whoever is unable to attend hearings in person, especially caseworkers**

Need Driving Activities & Data Source: CIC action plans identified areas that could use technology to resolve geographical challenges and the Supreme Court Rural Courts Audio/Video Conferencing Committee identifies courts in need of video-conferencing capability

Measurable Objective: Additional district courts handling dependency cases will have increased ability to communicate in a uniform methodology via video conferencing during FFY 2012 and 2013

Strategic Category: Improve and monitor the timeliness and quality of courts hearings.

Capacity Building Court Function Improvement Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Provide dependency	Data Grant	CIP Staff	September	Additional video	Improved hearing	Contracts with	CIP will include

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<p>courts video conferencing and other technology to improve timeliness of and facilitate full participation in dependency hearings</p> <p>Process improvement will be tracked per CQI process described in the executive summary</p>		<p>CIP Select Committee Child Welfare Agencies Judiciary and Court Staff</p>	<p>2012 Completed</p>	<p>conferencing capability installed in dependency courts throughout the state and/or in caseworker desktop computers as are approved by the Supreme Court Rural Courts Video-Conferencing Commission</p>	<p>timeliness which will be measured once we have our baseline of court timeliness outcome measures</p>	<p>judicial districts and/or DCFS for specific regions</p>	<p>results in Annual Progress Report</p>

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Video conferencing capabilities have been installed in nine of our District Courts to date. We have received no proposals to apply for FFY 2012 funds.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #5: Training and consistent procedures to facilitate ICPC processes offered to the judiciary

Need Driving Activities & Data Source: DCFS requested that CIP provide ICPC Manager with assistance to train the dependency court judges on significant changes in several of the ICPC regulations

Measurable Objective: The majority of the 17 judges and masters hearing dependency cases who attend the 2012 Annual Nevada Family Jurisdiction Judges Conference receive the ICPC training

Strategic Category: Improving the handling of cases involving the interstate placement of children

- Capacity Building Court Function Improvement Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Print and distribute ICPC checklist and/or	Training Grant	CIP Staff CIP Select	February 2012	All dependency court judges and masters	Facilitate judicial negotiation of ICPC		CIP Select Committee at

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
bench cards		Committee Child Welfare Partners AOC Judicial Ed	Completed	receive ICPC checklist and/or bench cards	processes and regulations		quarterly meeting
Brief survey of judges to assess if they find the ICPC information useful	Training Grant	CIP Staff CIP Select Committee Child Welfare Partners AOC Judicial Ed	September 2012	Feedback from the judges concerning the usefulness of the ICPC checklists and/or bench cards		Judicial survey	CIP Select Committee at quarterly meeting CIP will include results in Annual Progress Report
Provide ICPC training to judges at the 2012 Annual Nevada Family Jurisdiction Judges Conference	Training Grant	CIP Staff CIP Select Committee Child Welfare Partners AOC Judicial Ed	March 2012 Completed K. Malzahn- Bass facilitated session	DCFS ICPC subject matter expert, Shannon Foster, and DAG, Andrea Nichols, introduce changes in ICPC regulations during a session at the Nevada Family Jurisdiction Judges 2012 Annual Conference	The majority of the 17 judges and masters handling dependency cases who attend the Family Jurisdiction Judges Conference participate in the ICPC training	Conference ICPC session evaluation	CIP Select Committee at quarterly meeting CIP will include results in Annual Progress Report
Identify and evaluate for Nevada's use existing web-based training for judges and DCFS on effective use of ICPC	Training Grant	CIP Staff CIP Training Committee Agency partners AOC Judicial Ed	On-going	Introduction of appropriate web- based training	Evaluation indicates increased understanding of ICPC	Training evaluations	CIP Select Committee at quarterly meeting CIP will include results in Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* DCFS ICPC subject matter expert and a Deputy Attorney General have created a training module on the changes in the ICPC regulations to inform the judiciary. The Planning Committee for the Nevada Family Jurisdiction Judges 2012 Conference agreed to a panel discussion on the topic with CIP Coordinator moderating.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #6: Dependency court orders standardized

Need Driving Activities & Data Source: IV-E Review report, pages 1 through 3 and Community Improvement Action Plans for the 3rd, 4th, 5th, 6th, and 7th judicial districts in which the need for specific court order language was identified

Measurable Objective: Within one year develop and publish court order templates approved by the Nevada Supreme Court and supported by the judiciary to bring Nevada into compliance with the federal requirement that courts make case specific judicial determinations regarding reasonable efforts and out of state placement, and transition services.

Strategic Category: Improve courts orders, increase judicial knowledge, and CIP participation in statewide collaborative work groups.

√Capacity Building

√Court Function Improvement

√Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Identify and contract with an expert to	Basic Grant Data Grant	CIP Staff DCFS	March 2012 Completed	Contract with court order expert	Positive response from the majority of	Contract with court order expert	Recommendation by CIP Grants

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
assist CIP in developing court order templates		WCDSS CCFSS NCSC Dependency Court Judges	Contract executed	Inform judiciary in all 10 judicial districts about the project being undertaken	the 10 judicial districts	executed by AOC and expert	Committee to approve contract CIP Select Committee approves contract
Review current court orders from district courts to determine which types of court orders could benefit from templates	Basic Grant Data Grant	CIP Staff DCFS WCDSS CCFSS NCSC Dependency Court Judges	May 2012 Completed	Compilation of court order types for which templates would be useful and are appropriate		List of types of court order templates to be developed Bi-weekly NCSC's progress reports	CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts
Review all pertinent data: most recent IV-E Review reports, IV-E contracts, DCFS's docs re: SSI adoption subsidies, DCFS's docs re: ICPC procedures, court order examples, relevant statutes and court rules, national court order requirements	Basic Grant Data Grant	Work group composed of: CIP Staff DCFS WCDSS CCFSS NCSC Dependency Court Judges Representatives Expert Consultant	June 2012 Completed	NCSC communicated with judicial and court personnel re: current data entry methods and requirements Data collected and compiled National requirements for court orders researched and reported to work group Legal research on compliance addressing due process, ex parte and any privacy issues		Bi-weekly NCSC's progress reports Legal analysis, including ex parte considerations	Court order work group CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts
Per IV-E Review recommendations, develop court order templates containing appropriate language for judicial	Basic Grant Data Grant	CIP Staff DCFS WCDSS CCFSS NCSC Dependency	Dec 2012	Court order templates developed as IEPD compatible Word documents Opportunity for	Majority (51%) of dependency court judges provide input	Response from judiciary re: draft templates Bi-weekly NCSC's progress reports	CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
determinations regarding contrary to the welfare, reasonable efforts to prevent removal, and reasonable efforts to finalize permanency plan in effect, including judicial determinations that reasonable efforts are not required on a case-by-case basis		Court Judges Representatives Expert Consultant		judicial input provided			
Per CIC action plans, create court order templates reflecting the DCFS Adoption Unit's new practice of moving forward with the adoption process prior to receiving the determination of the SSI subsidy with the intention of adjusting the subsidy contract when the determination is received	Basic Grant Data Grant	CIP Staff DCFS WCDSS CCFSS NCSC Dependency Court Judges Expert Consultant	Jan 2013	Court order templates developed as IEPD compatible Word documents Opportunity for judicial input provided	Majority (52%) of rural dependency court judges provide input	Response from judiciary re: draft templates Bi-weekly NCSC's progress reports	CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts
Per CIC action plans, create court order templates including appropriate ICPC language to expedite that permanency process	Basic Grant Training Grant	CIP Staff DCFS WCDSS CCFSS NCSC Dependency Court Judges Expert Consultant	Feb 2013	Court order templates developed as IEPD compatible Word documents Opportunity for judicial input provided	Majority (51%) of rural dependency court judges provide input	Bi-weekly NCSC's progress reports	
Test court order	Basic Grant	Dependency	Mar 2013	Results of court order		Response from	CIP Select

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
templates in local courts	Training Grant Data Grant	Court Judges		template test received from an urban and two rural district courts		judiciary re: test of templates Bi-weekly NCSC's progress reports	Committee at quarterly meeting CIP Annual Progress Report
Revise court order templates as needed	Basic Grant Data Grant	CIP Staff DCFS WCDSS CCFSS NCSC Dependency Court Judges Expert Consultant	Apr 2013	Finalized court order templates available for final judicial review by all 10 judicial districts		Response from judiciary re: final draft of court order templates Bi-weekly NCSC's progress reports	CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts
Administrative Docket action by the Nevada Supreme Court to approve the court order templates for use	Basic Grant Data Grant	CIP and other AOC Staff CIP Select Committee Nevada Supreme Court	When docketed by Nevada Supreme Court	Court order templates approved for publication and distribution		Order from the Nevada Supreme Court	CIP Select Committee at quarterly meeting Judiciary in all 10 judicial districts
Train judges, district attorneys, and child welfare agencies on the use of the court order templates	Training Grant	CIP and other AOC Staff Dependency Court Judges Expert Consultant	Following Nevada Supreme Court order	NCSC created and provided training module and communication plan Dependency judges throughout the state have been trained on the use of the court order templates	Majority (51%) of rural dependency court judges trained, and all informed of the court order templates	Training evaluation from District Court Judges Bi-weekly NCSC's progress reports	CIP Select Committee at quarterly meeting CIP Annual Progress Report
Provide information and court order templates on CIP website and in UNITY Process improvement	Basic Grant	CIP Staff	Following Nevada Supreme Court order	Court order templates uploaded to CIP website, into UNITY and distributed to each of the judicial districts	Majority of dependency court orders contain appropriate documentation of judicial	Next CFSR and IV-E Review	CIP Select Committee at quarterly meeting CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
will be tracked per CQI process described in the executive summary					determination		

Narrative: *Description of status of project as related to the outcome upon onset of funding.* A proposal to create standardized court orders has been received from the National Center for State Courts and the contract is in the process of being negotiated.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #7: Collaboration with stakeholders and partners to develop, support, or organize training programs or materials on specific practices, policy, subject matter, research, best practices, judicial leadership, and issues identified in surveys and CIC action plans on any or all of these or related topics:

- Judicial leadership on the administration of justice and the treatment of parties involved in child abuse and neglect cases
- Safety and risk assessment and Child Safety Model
- PIP strategies designed to improve case planning, case review, permanency, well-being, adoption, and TPR
- New child welfare agency policies and practices
- Educational stability and rights per *Fostering Connections to Success and Increasing Adoptions Act of 2008* and Title IV-E Plan Amendment as a result of Public Law 112-34
- Interstate Compact on the Placement of Children
- Representation of parents or children in abuse and neglect proceedings
- Termination of parental rights
- Attorney and caseworker conduct in dependency court
- ASFA requirements and timeframes
- *The Resource Guidelines* and other best practices in child protection cases
- Diligent search for fathers and other relatives
- Compelling reasons
- Reasonable efforts
- Understanding concurrent planning
- Purpose, scope, and expectations for each hearing type
- Increase parental involvement in case planning
- Meaningful visitation practices
- Title IV of the Civil Rights Act of 1964 and the Multiethnic Placement Act of 1994 (MEPA)
- Awareness of LGTBQ issues

- Meaningful Tribal engagement
- Uniformity of court practices for in and out of home cases
- Judicial methodologies for interacting with children in court

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, item 28), Nevada January 2010 Final CFSR Final Report (pages 28, 72, 73), PIP (page 3, 1.1.3, page 10, 3.1.1-3.1.2(A), and page 16, 5.1.3) which concerns staff development and training that supports the goals and objectives of the CFSP, and addresses the services provided under Titles IV-B and IV_E

Measurable Objective: Dependent upon identified need, at least two multi-disciplinary regional trainings conducted or dependency training modules developed or identified that promote significant best practices around timeliness to permanency and/or termination of parental rights within two years

Strategic Category: Improve the quality of court hearings and the engagement of the entire family in the court processes, increase judicial and attorney knowledge and cross-train with multi-disciplinary stakeholders

√Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Create ways for judges, attorneys, and other stakeholders to make their training needs known. Identify annual and periodic training goals and priorities	Training Grant	CIP Staff Agency partners Others	On-going Survey conducted 2/12 to identify follow-up training to CIP conference	Respond to training needs of judiciary, legal community, partner agencies and others		Stakeholder trainings, DCFS requests, CIC requests	CIP Select Committee informed at quarterly meetings
Identify existing judicial trainings on state and federal legislative	Training Grant	CIP Staff Agency partners Judiciary Others	On-going	Respond to training needs of judiciary, legal community, partner agencies and		Stakeholder trainings, DCFS requests, CIC requests	CIP Select Committee informed at quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
requirements and issues related to court proceedings				others Judicial decision making enhanced Increased awareness and understanding of child welfare related legislative issues and requirements			
Appoint a CIP training planning subcommittee to develop the curriculum when needed	Training Grant	CIP Select Committee	On-going	CIP training planning subcommittee appointed Training topics and needs identified		List of training topics	CIP Training Planning Subcommittee activities reflected in CIP Select Committee Minutes and in CIP Annual Progress Report
Develop curricula as needed	Training Grant	CIP Training Planning Subcommittee AOC Judicial Education Unit	On-going	Training agenda approved by CIP Training Planning Committee			CIP Select Committee meeting minutes
In collaboration with agency partners, AOC Judicial Ed Unit, and other partners develop or identify brief dependency modules, and/or bench cards in compliance with the Judicial Benchbook on child welfare cases for courtroom practice. The modules could be used as refresher	Basic Grant, Training Grant, or Data Grant	CIP Staff CIC members AOC Judicial Ed Agency partners	On-going	Judicial decision making enhanced Increased awareness and understanding of child welfare related legislative issues and requirements		SACWIS/UNITY CFSR Training evaluations	CIP Select Committee quarterly meeting CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
courses in future years							
Develop and implement a plan for distance learning opportunities	Training Grant	CIP CIP Select Committee	November 2012	Acquire Go-To-Training license Develop distance learning pilot	License purchased Program piloted Increased numbers trained as compared to numbers trained prior to pilot	Evaluations from pilot participants	CIP Select Committee at quarterly meeting CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* No trainings have been identified or planned at this point.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To conduct more meaningful, thorough hearings in dependency cases and increase efficiency of court practices to achieve timely permanency for children and final resolution of dependency cases**

Outcome #8: Administration of justice in child welfare cases improved through such pilot projects as dependency mediation, court case coordinators, and/or other similar projects is improved. Improved timeliness to permanency – decreased time to termination of parental rights (TPR) and time between termination and adoption consistent with CFSR and PIP.

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Final Report (pages 27, 28, 29, and 63), PIP (page 7, 2.2.1 and page 12, 3.1.3(A)) which concerns improving the timeliness of termination of parental rights and adoptions, an area in need of improvement by implementing identified solutions to barriers.

Measurable Objective: Each pilot project provides timeliness measures demonstrating improvement when compared to statewide medians until timeliness measures by judicial district are available

Strategic Category: Develop data collection infra-structure. Increase and improve the engagement of the entire family in court processes relating to child welfare

√ Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	<i>Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.</i>

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Determine annual local pilot program goals and priorities	Basic Grant	CIP Staff CIP Select Committee	February 2012 Completed	Goals and priorities posted on CIP website			CIP Select Committee quarterly meetings
Announce grant fund availability and request project proposals	Basic Grant	CIP Staff CIP Select Committee Grant Award Committee CIP Select Committee	March 2012 Completed On-going	Announcement posted on CIP website			CIP Select Committee quarterly meetings
Receive and review project proposals and award funding	Basic Grant Training Grant	CIP Staff CIP Select Committee Grant Award Committee CIP Select Committee	On-going Proposals from NCSC for data exchange and ct order templates, Waterhole for 2nd data exchange, LACSN for pro bono training, A. Cox for 8th Mediation Program, NCJFCJ for CQI tech support, eval of mediation programs, & attorney certification received	CIP Grants Committee requested to review proposals for funding recommendation	Award funding	CIP Grant Awards Committee Recommendation	CIP Select Committee vote
Design dependency mediation program with the 8 th JD	Basic Grant Training Grant Data Grant	CIP Staff Model Court Liaison	Oct 2012 Completed	Dependency Mediation implemented in the	Increase the proportion of permanency	SACWIS (UNITY) CFSR	CIP Select Committee quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
combining ERP, facilitated petition, and safety team facilitator Implement program Review and adjust implementation per CQI process outline below using timeliness baseline and quarterly reports		CIC members 8 th JD Dependency Mediation Program Administrator		8 th JD Training of stakeholders Manual with policies and procedures Collaboration among child welfare professionals Apply performance outcomes to system Continued and marked improvement in performance	hearings held within statutory timeframes (page 26-28, 2010 CFSR Final Report) Increase the number of	Quarterly narrative and data reports to CIP as part of contract requirement	CIP Annual Progress Report
Evaluate process implementation, customer satisfaction, and impact of implementation of dependency mediation in the 8 th JD	Basic Grant Training Grant Data Grant	CIP Staff Dependency Mediation Staff Judiciary & Staff NCJFCJ	Quarterly	Apply performance outcomes to system Continued and marked outcome improvement	Timeliness measures per CIP Grant PI reported as baseline for program and to be compared to Chapin Hall data or other timeliness data when available The average time from petition to reunification, guardianship, or adoption for mediated cases will be 18 months or less 80% of the	Quarterly narrative and data reports to CIP as part of contract requirement	CIP Select Committee quarterly meetings CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle	
					<p>mediated cases in which agreement is reached come to a permanency outcome that includes reunification, guardianship, or adoption for mediated cases will be 18 months or less</p> <p>Customer satisfaction evaluations collected from all parties at each mediation</p> <p>Mediators will complete a Mediation Data Report for all mediations</p>	<p>150 dependency mediations conducted per year</p> <p>75% of cases reach agreement</p> <p>80% of all parties will be satisfied or very satisfied</p> <p>33% reduction in the number of TPR actions awaiting trial</p> <p>For cases in which petition is denied, reduced the time mediated cases spend in subsequent hearing/trial by 50% from current 3 hrs</p>		

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<p>Fine-tune dependency mediation in the 2nd JD</p> <p>Review and adjust accordingly</p> <p>Evaluate process implementation, customer satisfaction, and impact</p>	<p>Basic Grant Training Grant Data Grant</p>	<p>CIP Staff Dependency Mediation Staff Judiciary & Staff</p> <p>CIP Staff Dependency Mediation Staff Judiciary & Staff NCJFCJ</p>	<p>August 2012 Completed</p> <p>Quarterly</p>	<p>Revised manual with policies and procedures developed Collaboration among child welfare professionals</p> <p>Apply performance outcomes to system</p> <p>Continued and marked outcome improvement</p> <p>Customer satisfaction evaluations collected from all parties at each mediation</p>	<p>Timeliness measures per CIP Grant PI reported as baseline for program and to be compared to Chapin Hall data or other timeliness data when available</p> <p>The average time from petition to reunification, guardianship, or adoption for mediated cases will be 18 months or less</p> <p>30 dependency mediations conducted per year</p> <p>70% of cases reach agreement</p> <p>80% of mediated cases in which agreement is reached come to a permanency outcome</p>	<p>Quarterly narrative and data reports to CIP as part of contract requirement</p>	<p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p>
<p>Design dependency mediation, CASA, peer mentor, and/or dependency case</p>	<p>Basic Grant Training Grant Data Grant</p>	<p>CIP Staff Judiciary CIC members</p>	<p>June 2013 NV CASA Assoc became</p>	<p>Implement a model combined dependency mediation, CASA, peer</p>	<p>Improve timeliness to adoption and TPR using Chapin Hall data or other</p>	<p>Quarterly narrative and data reports to CIP as part of contract</p>	<p>CIP Select Committee quarterly meetings</p>

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<p>coordination process and program with the 7th JD</p> <p>Review and adjust accordingly</p>			<p>inactive which slowed this effort. CIP worked with urban CASAs to assist rurals</p>	<p>mentor, and/or case coordination in the 7th JD</p> <p>Train stakeholders</p> <p>Manual with policies and procedures</p>	<p>timeliness data when available</p>	<p>requirement</p>	<p>CIP Annual Progress Report</p>
<p>Continuous review of pilot programs, related data, and court timeliness outcomes to improve quality of programs and court timeliness</p> <p>Process improvement will be tracked per CQI process described in the executive summary</p> <p>Collect data and information that relates to outcome upon which to build baseline of timeliness measures</p> <p>Analyze data for accuracy and consistency</p> <p>Interpret baseline data</p>	<p>Basic Grant</p> <p>Training Grant</p> <p>Data Grant</p>	<p>CIP Staff</p> <p>CIP Select Committee</p> <p>DCFS</p> <p>CCDFS</p> <p>WCDS</p>	<p>On-going</p>	<p>Continuous improvement of pilot projects funded</p> <p>Ability to generate regular outcome reports</p> <p>Identify areas needing improvement</p> <p>Timeliness baseline established</p> <p>Child Welfare Agencies do secondary analysis to determine intervening variables that drive data</p>	<p>Five required timeliness measures reported as available and appropriate</p> <p>Improved accuracy of baseline and timeliness measures</p>	<p>Quarterly narrative and data reports to CIP as part of contract requirement</p> <p>Review and adjust accordingly</p> <p>Quarterly timeliness reports from UNITY and Chapin Hall once data elements are entered</p>	<p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p> <p>Provide feedback to Judges and CICs on baseline</p> <p>Train Judges and CICs on how to understand and apply the statewide, judicial specific timeliness measures</p>

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
							with guidance on how to address barriers to timeliness CICs use this information to inform their next action plans

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Although discussions have taken place, no pilot project proposals have been received by CIP to date

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To promote judicial leadership in championing the needs of children in child protective status, improving the administration of justice, and effectuating change to improve the outcomes for children in dependency cases**

Outcome #9: Implementation of Community Improvement Council action plans supported as a means to continuously improve timeliness to permanency, TPR, and adoption among the 10 judicial districts

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Final Report (page 13), PIP (pages 10-12, 3.1.1-3.1.3(A)) which concerns improving family support, ensuring child safety and timeliness to permanency, termination of parental rights, and adoption

Measurable Objective: On-going CIC Action Plan implementation progress to improve functioning and efficiency of adoption/TPR process reported to DCFS ongoing and during monthly meetings

Strategic Category: Improve the timeliness of court processing. Increase judicial and key stakeholder knowledge and expertise. CIP participates in statewide collaborative work groups.

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Research best practices associated with CIC action plans	Training Grant	CIP Staff Agency partners CIC Members	On-going	Identified best practices are shared with the CICs			CIP Select Committee and CIC members
Ascertain where each CIC may require support	Training Grant	CIP Staff CIC members	On-going	CIP Staff meets with each CIC at least once per year			CIP Annual Progress Report
Support and facilitate implementation of CIC action plans	Basic Grant Training Grant Data Grant	CIP Staff CIC members Agency partners	On-going Bi-weekly conf calls with 8th JD to develop mediation program Discussion with 6th & DCFS re: idea of MOU to facilitate 6th JD CIC action plan	CIC action plans implemented or modified Ability to generate regular outcome reports Continued and marked outcome improvement Intra-organizational collaborations result in enhanced court practices	More TPRs filed in a timely manner and increased number of adoptions	SACWIS/UNITY Chapin Hall Reports Court Timeliness Outcome measures	CIP Select Committee Report to DCFS on CIC progress CIP Annual Progress Report
Identify possible funding or TA to assist CICs implementation of their action plans	Basic Grant, Training Grant, or Data Grant	CIP Staff CIC members Agency partners	On-going CIP funding CIC Regional Conferences 9/25-28/12	TA or funding provided as needed to CICs	Increased number of TPRs filed in a timely manner and increased number of adoptions	SACWIS/UNITY Chapin Hall Reports Court Timeliness Outcome measures	CIP Select Committee Report to DCFS on CIC progress CIP Annual Progress Report
Assess current system/process regarding timeliness to permanency	Basic Grant, Training Grant, or Data Grant	CIP Staff CIC members Agency partners NCJFCJ	March 2013	Workgroup created to drive the system assessment – 3 Child Welfare Agency Administrators, Judges from 2 nd , 6 th , and 8 th JDs and CIP	System issues identified and documented	SACWIS/UNITY Chapin Hall Reports Court Timeliness Outcome measures Anecdotal	CIP Select Committee Feedback to Judges, Child Welfare, and CICs on system assessment

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
				<p>DCFS requested inclusion of CIP in their National Resource Center for Organizational Improvement (NRCOI) TA</p> <p>CIP contracted with the National Council of Juvenile and Family Court Judges to help map systemic CQI</p>	<p>Assistance from a neutral party to implement CQI processes systemically</p>	<p>information</p> <p>Process evaluation</p>	

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The CIP Coordinator has provided information and best practice research to the various CICs. She has also sought TA for several CICs to assist their process of identifying next steps to implementation or revision of CIC action plan

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To promote judicial leadership in championing the needs of children in child protective status, improving the administration of justice, and effectuating change to improve the outcomes for children in dependency cases**

Outcome #10: Model Court best practices and improvements supported

Need Driving Activities & Data Source: Community Improvement Council Action Plans from both the 2nd and 8th Judicial Districts

Measurable Objective: Nevada model court sent representatives to Model Court All-Sites. Representatives returned with an action plan to implement next steps on the road to court improvement. CIP will continue to monitor and support each model court in implementing its plan.

Strategic Category: Increase all child welfare stakeholders’ knowledge and expertise. Improve and monitor the timeliness and quality of court hearings and legal representation, and judicial leadership activities.

√ Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, “ongoing”.</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Collaborate with the National Council of	Training Grant	CIP Staff Model Court	On-going	Best practices and most current training			CIP Select Committee

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Juvenile and Family Court Judges to implement updated model court principles in the 2 nd and 8 th Judicial Districts		Liaison		occurs			quarterly meeting CIP Annual Progress Report
Send appropriate representatives to Model Court All-Sites Conference to learn best practices to resolve local issues	Training Grant	CIP Staff CIP Select Committee CIP Representatives	When Model Court All-Sites takes place	Continue to support and build the second Model Court in Nevada in the 8 th JD		Certificate 7 Report presented by Judge Sullivan to the CIP Select Committee in person. Committee may ask questions	CIP Select Committee quarterly meeting CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* Nevada’s Senior Model Court in the 2nd Judicial District and the Model Court in the 8th Judicial District report to the CIP Select Committee on significant activities and/or events. No Model Court All-Sites Conference has been announced; hence no requests to attend have been received.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #11: Local stakeholder involvement in Community Improvement Councils encouraged and supported to implement best practices as part of their action plans

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 21, items 32, 33, and 34) concerning staff and provider training to support the CFSP, PIP (page 3, 1.1.3, 1.1.3 (A)) concerning training stakeholders on the new Child Safety Practice Model

Measurable Objective: Within a year, the National Council of Juvenile and Family Court Judges (NCJFCJ) facilitates workshops to train local stakeholders how to measure and evaluate the impact of implementing best practices that support their action plans. Workshops will also be conducted to provide each discipline with hands-on techniques to implement what was learned at the 2011 CIP Conference. "Focus on Kids"

Strategic Category: Improve and monitor timeliness and quality of court hearings and legal representation. Cross train multi-disciplinary stakeholders. Increase and improve the engagement of the entire family in court processes relating to child welfare.

√ Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Survey CIC members regarding topics and	Training Grant	CIP Staff NCJFCJ Staff who	January 2012	Significant response to survey		Survey results	CIP Select Committee

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
speakers for NCJFCJ facilitated workshops following up the 2011 CIP Conference		were contracted by CIP Agency partners	Completed				quarterly meeting CIP Annual Progress Report
Compile results of survey	Training Grant	CIP Staff NCJFCJ Staff	February 2012 Completed	Plenary and breakout session topics and speakers identified		Survey results	CIP Select Committee quarterly meeting CIP Annual Progress Report
Develop agenda for two 1.5 day regional, multi-disciplinary workshops	Training Grant	CIP Staff NCJFCJ Staff	May 2012 Completed	"Save the Date" for 2 1.5 day regional workshops distributed	At least 8 of the 10 Judicial Districts register CIC Teams to attend	Training Announcement Registration Log	CIP Select Committee quarterly meeting CIP Annual Progress Report
Conduct regional workshops	Training Grant	CIP Staff NCJFCJ Staff	Sept 2012	CIC members are better informed and able to fully implement their action plans with the explicit intention of improving timeliness to TPR and adoption, and understanding of the Child Safety Model CICs review timeliness measures and learn how to interpret their own data during the September 2012 "exploratories." CICs paired with university research resources for continued guidance	CIC teams create goals related to median days to TPR and reduced number of foster children awaiting adoption or issues most relevant to CIC Increase the understanding of the Child Safety Principles	Compare Chapin Hall and court timeliness reports (when available) by JD to CFSR and AFCARS data Participant evaluations	CIP Select Committee quarterly meeting CIP Annual Progress Report CIC Team Action Plans following Sept Exploratories

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The NCJFCJ has been contracted with to facilitate two 1.5 day regional workshops. CIC membership has been surveyed regarding training topics and the survey results have been tabulated. Agenda planning has begun.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #12: Advocated for and reformed state laws, policies, and procedures for dependency court proceedings

Need Driving Activities & Data Source: IV-E Report 2/d3d, language P1-3 which concerns bringing Nevada's Revised Statutes into compliance for Federal Child Welfare law and regulations

Measurable Objective: Nevada Revised Statutes are in compliance with federal child welfare acts and regulations following the 2013 biennial Legislative Session. By March 2012, communication with Nevada judiciary has taken place requesting their compliance with IV-E Report required actions.

Strategic Category: State legislative and law reform initiatives. CIP participates in statewide committees or work groups.

Capacity Building Court Function Improvement Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Review state law and court rules for conformity with	Basic Grant	CIP Select Committee CIP Staff	On-going	Legislative proposals for biennial Legislature		Bill drafts drawn and sponsors secured	CIP Select Committee quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Federal Child Welfare law and regulations		Agency partners					CIP Annual Progress Report
Work with legislators to promote issues related to the safety of children and strengthening families	Training Grant	CIP Select Committee AOC CIP Staff Agency partners Designated Judges Judicial Council	On-going	Discussion at CIP meetings with Legislative CIP Select Committee member Attend Legislative Committee meetings as necessary			CIP Select Committee quarterly meetings CIP Annual Progress Report
Identify and implement interim means of complying with IV-E Report required actions	Basic Grant Training Grant	CIP Select Committee CIP Staff Agency partners	February 2013	Methodology has been identified and agreed upon to ensure that specific federal required IV-E court language is utilized by the judiciary until it can be required by NRS (coordinates with creating court order templates in Outcome #7)	Nevada Court Orders compliant with IV-E regulations	Request to district courts to incorporate required IV-E court language	CIP Select Committee quarterly meetings CIP Annual Progress Report
Before and during biennial legislative session, review Nevada statutes relevant to child welfare, work with community partners to consider recommendations to improve safety, timeliness, and permanency as needed	Basic Grant Training Grant	CIP Select Committee AOC	As needed per biennial legislative schedule; ongoing CIP is working with partners to develop BDR for next leg session	Nevada Revised Statutes are in compliance with federal child welfare acts and regulations	Nevada Court Orders compliant with IV-E regulations	Legislative Review demonstrates that appropriate legislation was signed into law by the governor by July 2013	CIP Select Committee quarterly meetings CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* A Nevada Legislative Committee has been appointed to rewrite the Nevada Revised Statutes 432B (child welfare statute). The court order templates are an interim means to ensure that specific federally required language is included in the court orders.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #13: Collaboration among the judiciary, executive, legislative branches, and the Native American Tribal Communities promoted

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Report Executive Summary (page 22, item 38) concerning ongoing consultation with Tribal partners

Measurable Objective: CIP attends and participates in Tribal activities (ICWA Committee Meetings, Tribal Colloquiums, Inter-Tribal Council of Nevada Meetings) at least quarterly

Strategic Category: Collaborate with Nevada's Tribal Communities

Capacity Building Court Function Improvement Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
CIP Coordinator participates as a member of the Indian Child Welfare	Basic Grant Training Grant	CIP Staff Agency partners Tribal Communities	On-going 11/8/11 1/26/12 3/22/12	Potential for collaborative efforts are identified	Continued closer collaboration between CIP and Tribal Communities	The Indian Child Welfare Committee notices	CIP Select Committee quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Committee			5/24/12				CIP Annual Progress Report
Share information about CIP progress with the Inter-Tribal Council of Nevada	Basic Grant Training Grant	CIP Staff CIP Select Committee Tribal Communities	On-going ITCN Chairman Bell invited to join CIP Select Committee	Tribal stakeholders learn what CIP may be able to offer them	Continued closer collaboration between CIP and Tribal Communities	Inter-Tribal Council of Nevada invitation	CIP Select Committee quarterly meetings CIP Annual Progress Report
Participate in tribal colloquiums and round tables as invited and requested	Basic Grant Training Grant	CIP Staff CIP Select Committee Tribal Communities	On-going ITCN Convention 11/16/12 7/29/12 State/Tribal Summit	CIP information and data are shared and CIP staff learns more about the needs of our Tribal Communities	Continued closer collaboration between CIP and Tribal Communities	Tribal colloquium and round table notices, invitations, and agendas	CIP Select Committee quarterly meetings CIP Annual Progress Report
Identify and develop joint projects with interested Nevada Tribal Communities, as need and opportunity arises	Basic Grant, Training Grant, or Data Grant	CIP Staff CIP Select Committee Tribal Communities	On-going CIP facilitated presentation of LA's Simple Notice App for ICWA 7/23/12 NCSC invited NV to send a team to participate in ICWA e-noticing project CIP, Justice Saitta, and	Contract, as appropriate, to assist with pilot projects to increase timeliness to permanency of tribal children in foster care	Continued closer collaboration between CIP and Tribal Communities	Quarterly narrative and data reports if pilot projects are funded	CIP Select Committee quarterly meetings CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
			ICWA Specialist, Sharon James attended National Indian Justice Center Conf on ICWA, ASFA, and IV-E				

Narrative: *Description of status of project as related to the outcome upon onset of funding.* . CIP has been invited to be a member of the ICWA Committee, and has attended Inter-Tribal Council of Nevada meetings and tribal colloquiums and roundtables. This involvement has continued into FFY 2012.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To improve awareness concerning the need to strengthen courts for children, youth, and family in dependency cases

Outcome #14: Strategy created to establish CIP as a source of expertise on child dependency and to inform Federal and State legislators and the public about the good work of Court Improvement

Need Driving Activities & Data Source: All the right people need to know about the good work of Court Improvement. CIP Select Committee discussion documented in minutes, Commissioner Bryan Samuels charge to the nation’s CIPs during the May 2011 CIP Annual Meeting to inform our legislators and policy makers about the good works of CIP in Nevada.

Measurable Objective: Informational CIP talking points developed and distributed to designated presenters by September 2012. CIP website updated bimonthly

Strategic Category: Increase and improve family preservation, reunification, and adoptions by sharing data and information statewide

√ Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, “ongoing”.</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Appoint CIP “One Voice, One Message” Subcommittee	Basic Grant Training Grant	CIP Select Committee Chair	January 2012 Amber	CIP “One Voice, One Message” Subcommittee	Formulate a comprehensive communication	CIP Select Committee Minutes	CIP Select Committee quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
			Howell, Lisa Ruiz-Lee, Judge Schumacher Judge Sullivan, Kevin Schiller appointed	appointed	strategy to clearly convey the good work of CIP and to establish CIP as a go-to source for information about best practices in child dependency, and to allow multiple speakers to present the same message regarding CIP throughout the State		CIP Annual Progress Report
Formulate CIP “One Voice, One Message” talking points	Basic Grant Training Grant	CIP Staff CIP “One Voice, One Message” Subcommittee	Ongoing; evolving as need shifts First presentation materials completed 4/27/12 Presentation to NV Legislative Committee on Child Welfare and Juv Justice 5-9-12	“One Voice, One Message” talking points formulated and presented to the Select Committee	CIP “One Voice, One Message” talking points approved for use	CIP Select Committee Minutes	CIP Select Committee quarterly meetings CIP Annual Progress Report
Provide identified presenters with materials to speak for the extended system transcending the agendas of individual public agencies in the service of children	Basic Grant Training Grant Data Grant	CIP Staff CIP Select Committee Chair Designated presenters	On-going	List of identified presenters Packet of presentation materials	Designated presenters share information about the work of CIP as upon request	Presentation dates, times, and locations reflected in CIP Select Committee meetings	CIP Select Committee quarterly meetings CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
CIP updates website	Basic Grant, Training Grant, or Data Grant	CIP Staff CIP Select Committee	On-going; bimonthly	Bimonthly CIP updates placed on website	Current CIP information available to the public	CIP Website	CIP Select Committee quarterly meetings CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The “One Voice, One Message” subcommittee was appointed at the January 6, 2012 CIP Select Committee meeting. The CIP website has been updated.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: **To improve the quality of legal representation and advocacy for children and parents in child dependency cases**

Outcome #15: Local CASA and Guardian ad litem programs strengthened

Need Driving Activities & Data Source: Community Improvement Council action plans, and requests from the Nevada CASA Association to assist with development of additional CASA programs, and with CASA training and conference

Measurable Objective: Rural CASA program established/supported, training or conference is held to further educate a multi-disciplinary group of participants on how to better advocate for children in child dependency cases annually

Strategic Category: Cross train with multi-disciplinary stakeholders. Improve the quality of court hearings and legal representation; and the engagement of entire family in court proceedings relating to child welfare.

√Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Assist with funding rural CASA programs	Basic Grant Training Grant	CIP Staff CIP Select Committee	On-going Working with the 6th	Contract to provide support for rural CASA program executed	Increased number of CASA programs statewide	CASA program narrative and data reports to CIP as	CIP Select Committee quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
		Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs	JD to develop proposal for CASA	Rural judicial districts, children, and communities are served by supported, local CASA organizations		part of contractual requirements	CIP Annual Progress Report
Assist with volunteer education, training, and development, if needed and funding available	Training Grant	CIP Staff CIP Select Committee Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs	On-going Washoe County will assist with standard training	Contract executed to assist with CASA training if needed and/or available Additional volunteers are recruited/trained Innovative practices implemented	Improved statewide CASA service	Narrative and data report	CIP Select Committee quarterly meetings CIP Annual Progress Report
Evaluate the possibility of developing a CASA reporting process	Basic Grant	CIP Staff CIP Select Committee Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs	On-going	Work group identified Possible CASA reporting management systems determined Costs identified	Improved statewide CASA program reporting and tracking	Work group report recommending CASA reporting management system for the entire state	CIP Select Committee quarterly meetings CIP Annual Progress Report
Assist with funding speakers or attendance at the annual statewide CASA multi- disciplinary conference	Training Grant	CIP Staff CIP Select Committee Awards Subcommittee CIP Select Committee CICs Local and statewide CASAs	On-going No annual conference as statewide CASA association is inactive at this time	Contract executed to support annual CASA conference Annual CASA conference held successfully	Improved statewide CASA service	Participant evaluation summary from Nevada CASA Association	CIP Select Committee quarterly meetings CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* No proposals have been received during FFY 2012.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To improve the quality of legal representation and advocacy for children and parents in child dependency cases

Outcome #16: Improved the quality of legal representation and increased the training and oversight of attorneys involved in dependency cases by developing and promoting child protection curriculum for these attorneys

Need Driving Activities & Data Source: Community Improvement Council Action Plans and revisions identified several needs and concerns to address quality of legal representation and understanding the value of advancing a client’s needs collaboratively

Measurable Objective: Dependency Court Attorney Training course developed and implemented by March 2013

Strategic Category: Improve the quality of court hearings and engagement and preservation of family in court processes relating to child welfare. Increase judicial and stakeholder knowledge and expertise. Encourage planning pursuant to ASFA

√ Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, “ongoing”.</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Finalize CIP Dependency Court	Training Grant	CIP Staff Agency partners	July 2012 Completed	CIP Dependency Court Attorney Training			CIP Select Committee minutes

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Attorney Training Subcommittee membership		CICs AOC Judicial Ed		Subcommittee appointed			
Review curriculums for legal representatives adopted in other locations	Training Grant	CIP Staff CIP Dependency Court Attorney Training Subcommittee	September 2012	Agreement regarding curriculum standards Nevada CIP wishes to implement		CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee	CIP Select Committee quarterly meeting CIP Annual Progress Report
Review “unbundling of services” per Project Ho’olokahi’s (Hawaii) use of parent facilitators	Training Grant	CIP Dependency Court Attorney Training Subcommittee	September 2012	Agreement on whether to include “unbundling” concept		CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee	CIP Select Committee quarterly meeting CIP Annual Progress Report
Determine need for TA or consultant to assist in the development and/or the presentation of the curriculum	Training Grant	CIP Dependency Court Attorney Training Subcommittee	October 2012 Need has been determined and proposal from NCJFCJ received	Curriculum developed and process of training delivery determined		CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee	CIP Select Committee quarterly meeting CIP Annual Progress Report
Conduct attorney trainings Process improvement will be tracked per CQI process described in the executive summary using training eval learned at 2012 CIP Annual Mtg	Training Grant	CIP Dependency Court Attorney Training Subcommittee	On-going after trainings have been video-recorded	Initial training has occurred and has been recorded for future use.	10 attorneys participate in training and are certified	CIP Dependency Court Attorney Training Subcommittee report to the CIP Select Committee	CIP Select Committee quarterly meeting CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The Attorney Training Subcommittee has been appointed and has begun reviewing curriculum standards.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To improve the quality of legal representation and advocacy for children and parents in child dependency cases

Outcome #17: Established, improved, and/or expanded pro bono programs to teach attorneys to represent parents and children in dependency court actions, and/or adoptive parents to negotiate open adoption and/or other adoption agreements

Need Driving Activities & Data Source: Community Improvement Action Plans from the 2nd and 8th Judicial Districts identified the need to recruit and train pro bono counsel

Measurable Objective: Training for attorneys interested in providing pro bono services in dependency court taking place and on-going beginning June 2012

Strategic Category: Improve the quality of legal representation. Increase attorney knowledge and expertise.

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Survey existing pro bono programs available in the state	Training Grant	CIP Staff Consultant	On-going	CICs surveyed to determine availability and location of pro bono programs for child welfare cases	Responses received from the majority of the CICs	Summary report of survey results	CIP Select Committee quarterly meetings CICs

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
							CIP Annual Progress Report
Survey where pro bono programs are needed	Training Grant	CIP Staff Consultant	On-going 8 th JD has identified a need	CICs surveyed to determine where such pro bono programs may be needed	Responses received from the majority of the CICs	Summary report of survey results	CIP Select Committee quarterly meetings CICs CIP Annual Progress Report
Enlarge the pool of pro bono attorneys Communicate with law schools and bar associations to encourage pro bono representation Engage juvenile and family legal practitioners to provide pro bono services	Basic Grant Training Grant Data Grant	CIP Staff NV Bar Association LACSN Consultant	On-going	Pool of attorneys interested in providing pro bono services in dependency court enlarged Next steps outlined to engage newly interested attorneys	Garner pool of attorneys interested in being trained to do dependency pro bono work	Report on location and level of interest in pro bono attorney pool	CIP Select Committee quarterly meetings CICs CIP Annual Progress Report
Receive and review proposals for pro bono and/or attorney representation program as needed If implementation occurs process improvement will be tracked per CQI process described in the executive summary using eval	Basic Grant Training Grant Data Grant	CIP Staff CIP Select Committee CIP Grants Award Subcommittee	On-going LACSN has written a proposal for 8 th JD pro bono training project	As need is determined, contract awarded for pro bono program to teach attorneys to represent parents and children in dependency court actions, and adoptive parents to negotiate open adoption or other adoption	Increased number of attorneys trained and available to handle dependency cases	Sub-grantee contract Contractually required narrative and data reports	CIP Select Committee quarterly meetings CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
tools learned at 2012 CIP Annual Mtg				agreements			

Narrative: *Description of status of project as related to the outcome upon onset of funding.* No proposals have been received in FFY 2012.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To promote accountability for improvements in courts responsible for dependency child welfare cases

Outcome #18: Improved access to court/child welfare related data through data exchanges and the use of outcome measures among the dependency courts to improve timeliness to permanency for children promoted

Need Driving Activities & Data Source: Nevada January 2010 Final CFSR Final Report (page 17, composite 2, and pages 28 & 29) concerning timeliness of permanency

Measurable Objective: The first priority data exchanges will be implemented in the 2nd and 8th Judicial Districts by August 2013 such as e-filing the protective custody log, generating the PC log from SACWIS/UNITY, .

Strategic Category: Improve judicial knowledge of their court processes. Improve timeliness of court hearings and processes. Collect and share data. Encourage concurrent planning pursuant to ASFA

√ Capacity Building

√ Court Function Improvement

√ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Implement high priority data exchange in the 2 nd	Basic Grant Data Grant	CIP Staff Stakeholder partners	On-going Contract with	E-filing of Protective Custody log in the 2 nd Judicial District	Leverage 2 nd JD's existing investment in e-filing	Direct information e-filing of PC Log	2 nd Judicial District Data Exchange Executive

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
JD		Consultant	consultant executed 8/12	initiated by WCDS accessing Tybera e-filing system currently used by the 2 nd JD	<p>Improve workflow for both the agency and the court</p> <p>Provide more secure method to transmit PC Log to court</p> <p>DSS receives acknowledgement of receipt of PC Log</p> <p>Manual PC logs no longer used in the 2nd Judicial District</p>		<p>Committee CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p>
Implement high priority data exchange in the 2 nd JD	Basic Grant Data Grant	CIP Staff Stakeholder Partners Consultant	Mid-FFY 2013	<p>Generate PC Log from UNITY initiated</p> <p>Duplication of data entry eliminated on agency side</p> <p>New case information to District Court close to real time via automated email notification</p> <p>Direct information exchange with no separate spreadsheets</p>	<p>Parallel, duplicate work eliminated</p> <p>Manual PC logs and email notification no longer used in the 2nd Judicial District</p> <p>Improved data quality within UNITY</p>	Direct information exchange of PC Log	<p>2nd Judicial District Data Exchange Executive Committee</p> <p>CIP Select Committee quarterly meetings</p> <p>CIP Annual Progress Report</p>
Finalize data exchange roadmap for the 8 th Judicial District	Basic Grant Data Grant	CIP Staff Stakeholder Partners AOC IT	January 2012 Completed	Draft roadmap distributed to stakeholders	Final roadmap of priority data exchanges for the 8 th Judicial District	Agreement by all stakeholders to move forward with court event	8 th Judicial District Data Exchange Executive Committee

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
		Consultant	February 2012 Completed	Stakeholder comments and input received		notification and standardized court minutes in the 8 th Judicial District	CIP Select Committee quarterly meetings
			March 2012 Completed	Roadmap revised to include comments			CIP Annual Progress Report
			April 2012 Completed	Obtain stakeholder buy-in in the 8 th Judicial District			
Implement first steps in 8 th Judicial District Data Exchange	Basic Grant Data Grant	CIP Staff Stakeholder Partners AOC IT Consultant	June 2013	Modifications to both UNITY and Odyssey accomplished Next steps identified		Status report to 8 th Judicial District Data Exchange Executive Committee	8 th Judicial District Data Exchange Executive Committee CIP Select Committee quarterly meetings CIP Annual Progress Report
For child welfare related cases, assist courts and partner agencies with the hardware and/or software necessary to exchange, share, and store data and information digitally or electronically, especially related to e-filing initiatives in Nevada courts	Basic Grant, Data Grant	CIP Staff Stakeholder Partners AOC IT Consultant	On-going	Outline of hardware and/or software required to exchange, share, and store data and information digitally or electronically in Nevada courts Court Software developed if required	Software developed to facilitate additional data exchange efforts	2 nd and 8 th Judicial Districts Data Exchange Executive Committees' Reports	CIP Select Committee quarterly meetings 2 nd and 8 th Judicial Districts Data Exchange Executive Committees CIP Annual Progress Report
Determine ability of the rural District Court Child Welfare	Basic Grant, Data Grant	CIP Staff Stakeholder Partners	On-going	Outcome reports as required		Future consultant reports	CIP Select Committee quarterly meetings

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
CMS to support outcome measures and data exchanges		AOC IT Consultant					CIP Annual Progress Report
Identify gaps and inconsistencies between rural District Court Child Welfare CMS and desired functionality	Basic Grant, Data Grant	CIP Staff Stakeholder Partners AOC IT Consultant	On-going Had SNAP presented to 1 st JD as an interim CMS possibility	Outcome reports as required		Future consultant reports	CIP Select Committee quarterly meetings CIP Annual Progress Report
Other activities as required to promote data exchanges and use of outcome measures throughout the state	Basic Grant, Data Grant	CIP Staff Stakeholder Partners AOC IT Consultant	On-going	Outcome reports as required		Future consultant reports	CIP Select Committee quarterly meetings CIP Annual Progress Report

Narrative: Description of status of project as related to the outcome upon onset of funding. No contracts have been signed to begin the work. Executive Data Committees in the 2nd Judicial District and the 8th Judicial District have approved or are in the process of approving moving forward with priority data exchanges.

Annual Update Year #1 Description of progress, activities, and results of those activities during the fiscal year.

Submission Date: Date of Annual Update submission.

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:

Strategic Plan and Annual Program Assessment and Report

State Name: Nevada

Date Strategic Plan Submitted: August 30, 2012

Timeframe Covered by Strategic Plan: FFY 2013-2014

Mission of CIP: *The Court Improvement Program is a multidisciplinary project seeking to improve the functioning of the interrelated systems serving the children and families that enter the child welfare system. The program operates through team oriented court and agency initiatives. The overall goal of CIP is to make systems more effective.*

Overall Goal: To promote accountability for improvements in courts responsible for dependency child welfare cases

Outcome #19: Strengthen the implementation of court improvement effectiveness via concrete outcome and impact measures (PICO) and require that CIP funded projects be evidence-based, data-driven, and outcome focused best practices using court timeliness measures to determine impact

Need Driving Activities & Data Source: Court Improvement Program grant application program instruction and May 2011 CIP Annual meeting advocating the value of accountability

Measurable Objective: Infrastructure to collect and share data demonstrating the impact of best practices piloted will be in place and CIP will be able to access court timeliness measures by September 2012. Court indicators are being reported out of UNITY and are being utilized by the judiciary, child welfare agencies and CIP to track initial 5 court indicators from which to make informed decisions. Dependency court judiciary will be provided local and statewide baseline court outcome measures by February 2013 from which they can begin to determine actions to improve permanency timeliness for their own systems.

Strategic Category: Automated efforts to achieve bi-directional interfaces with the Statewide Automated Child Welfare Information System (SACWIS), UNITY. Improve and monitor the timeliness and quality of court hearings and data collection infrastructure.

√ Capacity Building √ Court Function Improvement √ Systemic Reform

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
<i>Specific actions or project that will be completed to produce specific outputs and demonstrate progress toward the outcome.</i>	<i>Grant(s) used to fund activity; can be basic, training, data and/or other grants or funding sources as appropriate.</i>	<i>Responsible parties and partners involved in implementation of the activity.</i>	<i>Proposed completion date or, if appropriate, "ongoing".</i>	<i>What the CIP intends to produce, provide or accomplish through the activity.</i>	<i>Where relevant and practical, provide specific, projected change in data the CIP intends to achieve.</i>	<i>Where relevant and practical, name the specific sources where data will be drawn to measure anticipated changes due to CIP activity.</i>	Brief description of stakeholders the data will be shared with and methodology / products for dissemination of findings.
Participate in the	Basic Grant	Court	On-going	Coordinator Learns	If possible, stability	AFCARS and	DCFS,

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Placement Stability Peer to Peer support provided by the National Resource Center for Child Welfare Data and Technology and share with DCFS	Data Grant	Improvement Coordinator	quarterly	how to analyze and understand AFCARS and NCANDS data to better inform CIP processes	information will be teased out of the AFCARS and NCANDS data	NCANDS	WCDSS, CCDFS Will be informed of information learned during CIP Quarterly Meetings and in Annual Progress Report
Work with DCFS to assess data elements available and entered into UNITY and their accuracy	Basic Grant Data Grant	CIP Staff DCFS Data Staff and SACWIS/IMS staff	March 2012 Completed	Methodology documented and implemented to allow CIP Staff to access court measures statewide.	Data quality confirmed	SACWIS/UNITY	CIP Select Committee quarterly meetings CIP Annual Progress Report
Determine how to interpret UNITY data into court timeliness indicators	Basic and Data Grants	CIP Coordinator, DCFS Data Staff and SACWIS/IMS staff	June 2012 Completed	Determine if data corresponding to court timeliness measures exist in UNITY Identify which UNITY Screens correspond with which court timeliness measures Determine accuracy and validity of data	Increased communication and collaboration between CIP and DCFS relative to data issues	SACWIS/UNITY Work order issued and work priority established by DCFS Project assigned to DCFS IMS staff Meeting reports that UNITY data can be interpreted into key court measures	Dependency Judiciary, DCFS, CCDFS, WCDSS, CIP Select Committee will be informed at regular update meetings and in Annual Progress Report
Verify that UNITY data reflects federal expectations for court timeliness measures #1, 2, 3, and 5	Basic Grant, Data Grant	CIP Staff Agency partners Consultant	February 2012 Completed	Federal confirmation that UNITY Data parameters correspond with court timeliness measure expectations		Written confirmation of telephone conversations with federal representatives	CIP Select Committee quarterly meetings CIP Annual Progress Report
Test CIP court timeliness measure report access in UNITY	Basic Grant, Data Grant	CIP Staff Agency partners Consultant	April 2012 Completed	CIP provided portal into UNITY to access court timeliness reports	First CIP entry to access court timeliness reports	Draft court timeliness reports From SAWIS/UNITY	CIP Select Committee quarterly meetings CIP Annual Progress Report

Activity or Project Description	CIP Funding Stream	Collaborative Partners	Timeframe	Anticipated Outputs & Results of Activity	Target Improvement	Data Source	Feedback Vehicle
Fine-tune CIP court timeliness measure reports and access into UNITY Improve reporting mechanism Create court baseline timeliness reports	Basic Grant, Data Grant	CIP Staff Agency partners Consultant	May 2012 No direct access. DCFS must send reports to CIP	CIP provided portal into UNITY to access court timeliness reports Court timeliness measure reports regularly accessed by judicial district	First baseline court timeliness reports	Baseline court timeliness measure reports from SACWIS/UNITY	CIP Select Committee quarterly meetings CIP Annual Progress Report
Identify a means to access court timeliness measure #4 as currently date TPR petition filed is not asked for in UNITY	Basic Grant, Data Grant	CIP Staff Agency partners Consultant	June 2012 DCFS plans to add a screen into UNITY for date TPR petition is filed	DCFS works with Chapin Hall to deploy UNITY revisions Include date TPR petition is filed in revision		Documentation from meetings with DCFS IMS, Chapin Hall and others	CIP Select Committee quarterly meetings CIP Annual Progress Report
Develop baseline data per federal mandates for distribution to each CIC	Basic Grant, Data Grant	CIP Staff Agency partners Consultant	July 2012 Work continues on this with help from NCJFCJ	Initial baseline outcome measures available to CIP for distribution	Increased number of district courts regularly receive court timeliness outcome measures to inform the judiciary	Reports to judicial districts from SACWIS/UNITY	CIP Select Committee quarterly meetings CIP Annual Progress Report
Revise CIP RFP process	Basic Grant Data Grant	CIP Staff	March 2012 Completed	New CIP RFP format is posted on CIP website		CIP website	CIP Select Committee quarterly meetings CIP Annual Progress Report
CIP Select Committee confirms policies to ensure that only evidence-based best practices supporting CIC action plans are funded	Basic Grant Data Grant	CIP Select Committee	October 2011 Completed	Confirmed policy is articulated in CIP Select Committee Minutes (October 21, 2011)		CIP Select Committee minutes	CIP Select Committee quarterly meetings CIP Annual Progress Report

Narrative: *Description of status of project as related to the outcome upon onset of funding.* The CIP Select Committee approved a policy that only evidence-based best practices supporting CIC action plans would be funded using CIP grant funds. CIP and DCFS have been working to provide a baseline for the mandate court timeliness measures. The format has been established and the first set of numbers for one judicial district has been generated. Confirmation was received that UNITY data reflects federal expectations for court timeliness measures #1, 2, 3, and 5.

Annual Update Year #1 *Description of progress, activities, and results of those activities during the fiscal year.*

Submission Date: *Date of Annual Update submission.*

Annual Update Year #2

Submission Date:

Annual Update Year #3

Submission Date:

Annual Update Year #4

Submission Date:

Annual Update Year #5

Submission Date:
